

NEWS SUMMARY

GENERAL

Minister Yen still attacks strong, foolish' sugar recall

BUSINESS

price dips

Shirley Williams, Education Secretary, arrived in London and called the decision to recall her from a visit to China "very foolish." She is due to vote on the Government's dividend restraint issues.

She said: "My visit to China in the national interests, not the party's interests. It was great importance to the party."

Mrs. Williams said that normal arrangements had been made before she left but a Conservative whip had told her there would be "some difficulty."

cott: Police visit Steel

David Steel, Liberal leader, is interviewed at the House of Commons by police investigating the Norman Scott affair. Mr. Steel had passed on to them a letter he received from Mr. Scott.

Police are investigating an alleged plot to kill Mr. Scott.

He claims he had a homosexual relationship with Mr. Jeremy Thorpe, former Liberal leader.

Thorpe has always denied the claim. There is no suggestion of any involvement on Mr. Scott's part.

dispute spreads

Each air traffic controllers will start nationwide work-to-rule on Friday, thus extending their dispute in support of demands for better pay and conditions. Attn. now, only controllers in the north and west France have been brought to rule. Back Page

Israel hopeful

Israel still believes that fresh peace talks can begin with Egypt next month in spite of Egypt's apparent retraction of an earlier statement saying Egypt will attend talks hosted by Mr. Cyrus Vance, U.S. Secretary of State. Page 3

Terror charges

Anti-separatist government and 12 prison officers at Hull prison have been served with summonses legging conspiracy to assault prisoners. Police action follows an inquiry into a riot at the jail in 1976.

Appeal to Tories

Mr. John Davies, Shadow Foreign Secretary, is trying to unite the Tories over Rhodesia. He argued at a meeting of backbenchers that an internal party over sanctions would be needless with Rhodesia facing economic and military disaster. Page 7. Rhodesia's deteriorating economy. Page 12

Disaster theory

he most likely cause of the Banton train fire disaster, in which 11 people died, was that bags of linen stacked against a heater in a sleeping car caught fire, a chief fire officer told the Banton inquiry.

Now Marx

Two Soviet teachers have been arrested for taking bribes from pupils. Teachers at a college in the Ukraine are said to have been paid 55 roubles (about £42) to give passes in a course on scientific communism.

Briefly . . .

President Tito of Yugoslavia has warned non-aligned countries about the dangers of Soviet and Cuban intervention in Africa.

Health Service cost £5.7m a year, £1.2m per head of population. The EEC has urged the U.S. to lift its arms embargo against Turkey.

John P. Mackintosh, Labour MP for Berwick and East Lothian, is "seriously ill" with a respiratory illness.

Armed forces recruitment for the first four months of the year shows a net loss of nearly 5,000.

Portugal's top security jail, from which 124 men escaped recently, is to be closed for improvements.

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)					
RISES					
Treasury 15pce '88	£125.1				
Bambers Stores	107 + 16				
Barratt Devs	106 + 5				
Bibby (J.)	248 + 9				
Blue Circle	188 + 7				
Bourne Hollingsworth	500 + 85				
Combe Group	37 + 3				
Compton Eng. Stores	104 + 3				
Glaxo	389 + 9				
Grant Bros.	90 + 8				
Harris (Philip)	82 + 13				
Leigh Interest	170 + 10				
ML Higgs	135 + 6				
Macartney's Pharm.	94 + 9				
Mills and Allen	122 + 5				
Moss Bros.	122 + 9				
Perry (H.)	122 + 11				
Rowntree Mackintosh	403 + 8				
FALLS					
Boustead	54 - 6				
Davy Intnl.	262 - 5				
English Property	37 - 9				
Ingraham (H.)	321 - 41				
LASMO "Oos"	350 - 15				
Guthrie	373 + 10				
Jittra	103 + 8				
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Wednesday July 26 1978

***15p



Tories shaken by fierce Callaghan attack on Thatcher

BY PHILIP RAWSTORNE

Mr. James Callaghan yesterday effectively opened his pre-election campaign with a scathing attack on Mrs. Margaret Thatcher's leadership of the Tory party.

Cheered on by jubilant Labour MPs in the Commons, the Prime Minister struck hard at the Tory's "policies of prejudice" and dislike is no substitute for policy."

Mrs. Thatcher responded with a nervous and faltering speech that failed to revive the Tories' confidence.

Morale visibly slumped among Tory back benchers. The thin Tory applause was drowned by Labour's "More! More!" as Mrs. Thatcher finally sat down.

Tory MPs later admitted that the Prime Minister had successfully seized the political initiative and that the debate on pay policy had been a disastrous reversal for Mrs. Thatcher's Government.

Mr. Callaghan contrasted the firmness of the Government's counter-inflation policy with the uncertainties of the Tory approach.

"There is no Opposition policy worthy of the name" he asserted. There is only one occasion on which it speaks in unison—that is on a pay grievance from which it hopes to extract some party advantage."

Mrs. Thatcher's style of leadership was to "find a rolling bandwagon and jump on it as soon as possible."

She had "insulted the intelligence of the British people with one sentence solutions to deep-seated problems."

Dividends

The Government would continue to use its discretionary powers to support the policy.

The number of cases in which action had been necessary in the past year had been infinitesimal compared with the number of settlements within the guidelines, but it had operated as a deterrent.

The Government was equally determined to introduce its dividend control Bill. "It would be quite wrong when we are asking working people to exercise moderation on pay in the year ahead to fail to do everything in our power to ensure that

Parliament Page 7

Ezra warning as coal board surplus falls £6m

BY JOHN LLOYD AND ROBIN REEVES

THE National Coal Board faced a "demanding task" in showing a surplus of £20m for maintaining viability. Capital investment still would continue to rise from £108.7m in the year ending in March, down from £110.8m the previous year. Sir Ian Vane, NCB chairman, gave a figure of about £450m.

Sir Derek Ezra said that amicable discussions with the generating board and the Government were going on aimed at securing a higher level of coal-burn since much of the increased tonnage was being put to stock.

Sales of coal to the board's largest customer, the electricity boards, stood at a record level of 75.7m tonnes, coalburn in power stations—which includes foreign and other coal—was at the record level of 77.7m tonnes.

However, in the second half of the year, the burn decreased by 13 months of stability.

Sales of coal to the board's largest customer, the electricity boards, stood at a record level of 75.7m tonnes, coalburn in power stations—which includes foreign and other coal—was at the record level of 77.7m tonnes.

After the agreement in March with a deficit of £27m, almost to limit the price increase in power station coal to 10 per cent, the board agreed in principle that this could force further price increases.

Sir Derek said the industry take 72m tonnes over the current level of 44 per cent last year.

The area showing by far the heaviest loss was south Wales. After the agreement in March with a deficit of £27m, almost to limit the price increase in power station coal to 10 per cent, the board agreed in principle that this could force further price increases.

Philip Weekes, area director, said this will take 72m tonnes over the current level of 44 per cent last year.

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Details Page 5

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EUROPEAN NEWS

Call to curb Comecon steel sales

BY GILES MERRITT

THE EUROPEAN Commission include Czechoslovakia, Hungary, production following the setback of the over-capacity crisis in the should clamp down within the Poland and Romania. It suffered in mid-June, today's steel sector.

next two weeks on Comecon. Mr. Judd also complained of meeting discussed terms for countries' steel exports that are the "ridiculously uneconomic restructuring the European steel market via other Common prices" at which special steel industries.

are currently being dumped in Production cutbacks, closures and the Commission states that the twin problems of over-capacity and

market countries, according to the UK, and stated that the Sheffield industry is therefore

at the Foreign and Commonwealth Office.

Mr. Judd raised the issue of mounting Eastern European steel sales at today's session of the EEC Foreign Ministers' Council identified and it appears that Mr. Judd received a much less positive reaction on the matter of short-term measures for 1979, and that those measures should be only

the first step in a more sweeping restructuring plan.

To reinforce his case for a broadening of his original plan on production quotas and price controls, Viscount Davignon's officials have now issued a stern warning on the steady worsening of the surplus capacity for crude steel and rolled products.

BRUSSELS, July 25.

IMF memo on Italy leaked by newspapers

By Dominick J. Coyle

ROME, July 25.

WITH a coincidence of timing suggesting an inspired leak from Rome or Washington — at least three of Italy's main newspapers today carried detailed, and broadly similar, accounts of a "secret" memorandum left with the minority Christian Democrat (DC) government of Sig. Italo Andreotti, by Mr. Alan Whittemore, European Director of the International Monetary Fund.

Italy is hoping to negotiate this year a new standby facility with the IMF of \$1bn and a Fund team under Mr. Whittemore left here earlier this week after a three-week review of the Italian economy and detailed discussions with Economics Ministers on the outline of the 1979 budget.

According to the reports published here, the IMF has called for a major overhaul of public spending programmes and over-appropriations are allocated. Specifically, the Fund, according to the report, is

pressing for a sharp reduction in the enlarged public sector deficit next year, which is officially estimated at more than £43,000m (£26.5bn).

The reported Whittemore

Memorandum avoids specific figures, but it calls on Italy to concentrate on reducing the level of inflation, including changes in the system of wage indexation nationally. The

Government, it warns, should not be lulled into any sense of false security by the strong surplus in the balance of payments.

The source of the leak of this private memorandum is not clear, but its disclosure will do the Government's case no harm as Ministers seek to win agreement from the political parties for programmes of relative austerity, for a cutback in the rising costs of pension subsidies and for moderation in new national wage contracts.

Equally, disclosure may also serve the purpose of the IMF,

Chinese Vice-Premier for Malta talks

By Godfrey Grima

A HIGH-POWERED Chinese mission led by Vice-Premier Keng Piao is scheduled to visit Malta at the end of the month. The delegation will review Sino-Maltese relations with Maltese Premier Dom Mintoff and leading Malta Government officials during its five-day stay.

Malta's warm relations with China were inaugurated by Premier Dom Mintoff in 1972 when China gave Malta a £M17m loan. This is financing a number of industrial schemes and the building of a 300,000-ton ship repair dock at Malta dry docks. Recently Mr. Mintoff told parliament that more than £M6m of the loan had been utilised.

Today's announcement of the forthcoming visit came while the island's opposition leader, Dr. Eddie Fenech Adami, is on his way to China as guest of that country's Institute for Foreign Affairs for a two-week visit.

The Malta Government denied today that it had ordered British journalist Mr. Christopher Elliott off the island because of the harm his contributions to a Dutch magazine had caused the island.

The claim that Mr. Elliott was being deported because of his persistent "anti-Maltese" contributions to a magazine called Nato's Fifteen Countries, was made yesterday by pro-Government newspapers.

In an official statement it was claimed that Mr. Elliott was yesterday put on a Manchester-bound plane because of the "false pretences" in his passport, which gave his profession as salesman instead of journalist.

W. German housing demand rise

BY GUY HAWTHORN

FRANKFURT, July 25.

THERE HAS been a large rise considerably better than last year's in local authority permits for house construction in West Germany during the first four months of the year. This is in a period of 1976.

line with recent reports of a substantial rise in the demand for owner-occupied housing for the Federal Republic during the first half of 1978.

Figures published today by the central association of house apartment and development land owners, show that in the opening four months of 1978 local authorities issued planning permissions for 116,521 homes, 15.3 per cent more than in the same period of 1977.

The association, which represents landlords and property developers, points out that tags that the landlord has had to the detriment of the although this year's figures are over the tenant in the private tenant.

It has argued that the new legislation has substantially reduced the incentive for

developers to build homes for

rent.

Many observers here feel that the argument holds a fair amount of water in that competition in

comparable figures for 1977, they the private rented sector has also failed to reach the 1976 level. From the current figures it keep rents in all but a few areas

concludes that there is no real

evidence that there is a sus-

tained upturn in housing con-

struction.

However, the association, it

must be stated, has an axe to

grind in that it is opposed to

recent rent legislation which has

substantially reduced the ad-

advances of a "sellers mar-

ket" to the detriment of the

tenant in the private tenant.

The fear is that the new legisla-

tion could act as a strong disin-

centive for the private developer,

thereby creating a "sellers mar-

ket" to the detriment of the

tenant in the private tenant.

Even if Mr. Fukuda is right

the Prime Minister, Mr. Takeo

to blame the U.S. for its failure

to appreciate the yen's behaviour during the past couple of days

will be largely out of the market

to keep the dollar above 200. It

appears to have bought less than

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CBI will oppose worker director scheme

John Elliott, Industrial Editor

SPLIT between the Government and the Confederation of British Industries over proposed trial democratic legislation failed to widen this morning a leading industrialists meet. Edmund Dell, Secretary for Industry, told Mr. Dell that are opposed in principle to legislation providing for trade union-based consultation procedures and worker directors. They also oppose trade unionists being given statutory rights to such participation in, they consider, should be left to companies to initiate. Mr. Dell is expected to reply to the Government's intentions in the principles of trade union-based legislation laid out in a White Paper two weeks ago. Civil servants have already started drafting a Bill. It is subject to any intervening general election, would be passed shortly after Christmas.

Mr. Dell will, therefore, ask the confederation to co-operate in drawing up ways of making proposed legislation work more effectively.

tical

The Government is sticking to White Paper principles because there is now considerable union support for the industrial democracy proposals, though many union leaders think the White Paper did not go far enough. The Transport and General Workers' Union, for example, is to publish a policy document calling for workers' representatives to have the same power of boardroom seats in companies as shareholders' representatives. It is too far in providing rights for non-unionists to appeal. His statement is especially important because it shows that Most Evans, the union's new general secretary, is continuing the worker director policy adopted by his predecessor, Jack Jones.

The Confederation's official document presented to Mr. Dell in London this morning is for a package of legislation covering only board level arrangements.

A significant number of industries oppose even this and the industry met some strong criticism when it was put to the Confederation's monthly council meeting.

Week for approval of the document points out that Government has said it has

achieved a consensus on the issue.

It says: "The CBI membership (we believe the country as a whole) is opposed to any legislation in this field which either extends the powers and hence of trade unions and which is not based on adequate consensus."

Such legislation would only lead to "argument and conflict" without the support of managers and employees it did not work."

The Confederation wants a de-Participation Commission, and says that its stance puts greater obligation on companies to develop participation arrangements voluntarily.

Camp gas hazard fear

IMMEDIATE CAMPSITES in Britain will place holidaymakers at risk with unsafe storage and release handling of replacement cylinders, says the Automobile Association's magazine.

The magazine adds that in some areas, strict controls are relaxed, and sites inspected for cylinder storage safety.

PAND STANDARD LIFE Assurance's decision to cease trading in Canada after nearly 150 years of operations there, took the life insurance market by surprise. The company had an office in Quebec before it had one in London and its ties with the country are strong. Sentimental part, its business has grown rapidly in recent years and has been paying its way. All seemed well, at least on the surface. But here was a different picture behind the scenes.

Most of the recent growth in business has been in pensions. The company has always been dominant in company pensions, primarily through non-profit schemes providing high financial guarantees. Because of the growth of that business, the Canadian portfolio has become very much out of balance between individual life and company pensions.

That, as long as the Canadian business was treated as part of Standard Life's overall portfolio, was acceptable. The UK policyholders provided the necessary asset backing to cover the high financial guarantees, and the profits from its non-profit pensions business enabled the company to declare a very competitive bonus rate on its with-profit

Import substitution call to fibre groups

By RYHS DAVID, TEXTILES CORRESPONDENT

IMPORT SUBSTITUTION and improved productivity are identified as the two main areas where Britain's man-made fibre producers should take action in a National Economic Development Office sector working party report published today.

The industry, like its European counterparts, has been suffering from world-wide severe overcapacity.

The report, drawn up as part of the Government's industrial strategy, concludes that prospects for increasing exports beyond the target figure of 45 per cent of output by 1980 (compared with 41 per cent in 1975) are poor.

A sub-group has already been set up to examine the scope for further import substitution, not only in fibres but in man-made yarns and fabrics too. It will be approaching companies to find out where UK manufacturers are failing to compete.

Ways in which efficiency could be improved will also be examined, possibly through new manufacturing agreements designed to accommodate the peaks and troughs which occur in a cyclical industry like textiles.

The report points out that the industry compares favourably

with UK manufacturing as a whole, but not so well with some foreign competitors.

Faster growth in output per head might be required in the future to maintain competitiveness.

Improvements on imports and productivity are seen as essential if the industry is to overcome the very severe problems it has encountered in recent years which have brought to abrupt halt its position as a high-growth sector with a 12 per cent a year growth rate between 1963 and 1973.

Since 1973 demand for textiles, as for other products, has fallen and the cost of making fibres from oil-based products has increased. There has also been an increase in imports of textiles and garments from developing countries, especially, so reducing the potential home market.

There has also been a slowing down in the rate at which man-made fibres have been replacing natural fibres, with the balance between the two in the UK roughly 70:30 in favour of man-made fibres—remaining more or less constant since 1973.

Provided the industry increases and improves its efficiency and competitiveness, the working replace-

ment

Exports are expected to be 236,000 tonnes compared with 216,000 tonnes in 1975, with imports remaining at around their recent levels.

Man-made Fibre Production Sector Working Party Progress 1975-76, EDO Books, 1, Steel House, 11, New Bond Street, London, SW1Y 9LH (free).

● Closure faces Bradford College's department of textiles, one of the world's leading textile training centres. The end could come within three or four years because of lack of support from the industry, it was claimed yesterday.

Mr. Michael Whitaker, chairman of the governors of the college, was now largely supported by its overseas students. Without them the classes would collapse completely.

Speaking at a meeting of the Bradford Chamber of Commerce, he said a complete re-think was now needed within the industry to decide what they wanted from the college.

At present the machinery in the department was out of date and would cost £500,000 to

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PARLIAMENT AND POLITICS

Inflation rate is Britain's key economic test, says Callaghan

BY IAN OWEN, PARLIAMENTARY STAFF

UCCESS IN keeping down the rate of inflation must be the key test of Britain's economic policy, insisted the Prime Minister in the Commons yesterday, when he dismissed forecasts that the government's five per cent guideline for the next wages round could prove ineffective.

Mr. Callaghan sharply attacked Mrs. Margaret Thatcher, Conservative leader, and in doing so mirrored the view of many MPs they were watching the last Parliamentary clash between the two party leaders before election, and an October general election.

Government supporters gave Mr. Callaghan an enthusiastic ovation when he contended that the Conservatives had no policy to pay, produce, or anything else, and characterised Mrs. Thatcher's leadership as "find a jiving band wagon and jump on as soon as you can."

The Opposition leader hit back attacking the Government's White Paper, and did not shrink, without any statutory authority, to the arbitrary latching of firms failing to observe the pay guidelines.

However, Mrs. Thatcher failed to evoke more than a symbolic response from the Opposition benches, and the silence of many Tory MPs brought mocking comments from the Labour ranks.

The Prime Minister opened the debate by moving a motion acclaiming the substantial progress already made in combating inflation, and calling on the House to recognise that a further sustained effort was needed to keep inflation under control.

He maintained that as the inflation rate had fallen steadily month by month, living standards had recovered rapidly.

People were better off than a year ago, through the combined effect of wage increases, lower taxes and higher child benefit.

While admitting that much more needed to be done, he stressed that even unemployment was tending to fall.

"In total, 1977 and 1978 are witnessing the best recovery this country has made since the oil crisis set back the Western world's economy so dramatically."

Mr. Callaghan was at his most impressive in condemning the faint hearts—the people now forecasting that the 5 per cent guideline would be ineffective who a year ago were predicting a collapse of the Government's pay policy and wage rises of 25 and 28 per cent.

Reaction to Bremen 'half-hearted'

Liberal economic spokesman Mr. John Pardoe said that of most of our major British reaction to European economic initiatives at the Bremen summit "half-hearted."

He added: "We have had nothing to say to show that we are interested in these important initiatives. Unless they are followed through, there is no hope of Britain, or anybody else, solving their problems."

This could be done by formulating a formula relating labour costs to fund, which the Liberals suggested years ago, will enable the imposition of a tax on those enter-industrial countries to put the large surplus funds, sailing around the world in an orgy of currency speculation, back to productive use."

Mr. Pardoe told MPs, "International action within Europe is absolutely essential if we are to solve our problems effectively."

"No one can deny that the inflation rate has dropped from over 20 per cent to under 8 per cent in the last 15 months, during the period that the Liberals and the Government have been working together."

"But I don't fool myself about this. There are two rules of politics. One, don't believe the other parties' propaganda and two, don't believe one's own."

Mr. Pardoe said of the White Paper: "It was a tragedy that arbitration boards on pay had been abolished. Partly because of this, he warned that the policy of settlement would have 'horrible consequences.'

Mr. Ian Mikardo (Lab, Bethnal Green and Bow) said he had difficulty making up his mind about how to vote at the end of the debate. "I have no time at all for the White Paper," he said.

Mr. Hooson and Lord Byers were predicting a collapse of the Government's pay policy and wage rises of 25 and 28 per cent.

A FINANCIALTIMES SURVEY
WORLD RAILWAYS

August 25 1978

The Financial Times proposes to publish a survey on World Railways. The provisional editorial synopsis is set out below.

INTRODUCTION In spite of the world depression, railway investment continues at an estimated level of £5bn a year and many countries are either expanding existing or building new railways. The attractions of the rail solution to various transport problems.

THE RAILWAY INDUSTRY In the developed world the industry is marketing its skills, products and experience to governments in the developing world, where most of the big, new rail projects are. A look at some of the companies and products involved.

EUROPEAN AND NORTH AMERICAN RAILWAYS These have been plagued with financial and re-investment problems caused by the rapid growth in private car ownership, but this has not prevented them from developing new technology.

URBAN RAILWAYS These are a principal feature of the present rail building boom and there are a large number of schemes under construction or planned.

A look at some of the larger schemes presently under way or out to tender, including those in:

MEXICO CITY
HONG KONG
TAIWAN
CARACAS, VENEZUELA
MIDDLE EAST DEVELOPMENTS AND THE AFGHAN RAIL PLAN
BRAZIL
LONDON, NEWCASTLE, GLASGOW AND LIVERPOOL

ELECTRIFICATION OF RAILWAYS This is likely to gather pace in the next decade as part of the solution to declining oil resources.

CONSULTANCY SKILLS IN RAILWAY CONSTRUCTION Design and management in construction, as well as in wider transport problems, are on offer from a wide variety of private companies.

RAIL FREIGHT Like the rail passenger business, this has suffered badly from road-based competition. There are signs of growth, however, although approaches vary from traditional marshalling operations to reliance on train-load and containerised systems.

For further information on advertising rates in this Survey
please contact: Ron Mann
Financial Times, Bracken House
10 Cannon Street, London EC4P 4BY
Tel: 01-248 8000 Ext. 240

FINANCIALTIMES
EUROPE'S BUSINESS NEWSPAPER

The content and publication dates of Surveys in the Financial Times
are subject to change at the discretion of the Editor.

Revenge 'will be prepared for sea'

By RUPERT CORNWELL, LOBBY STAFF

Tories urged to avoid sanctions row

BY RUPERT CORNWELL, LOBBY STAFF

MR. JOHN DAVIES, shadow Foreign Secretary, is making desperate attempts to unite the Tories over Rhodesia, with the whom the shadow Cabinet believes to be the key figure in the situation, back into the negotiations.

Instead, the Tories are hoping that Mr. Nkomo can be persuaded that a change of Government in Namibia could produce new circumstances which would oblige a compromise to be struck.

In next week's debate, Mr. Davies will urge the Government to put an upgraded permanent mission into Salisbury. This would improve British knowledge of what was happening in Rhodesia and enable real pressure to be exerted on the existing interim executive to make progress.

Mulley denies defence 'orgy of spending'

MR. FRED MULLEY, Defence Secretary, yesterday strongly denied allegations that his department had been engaged in an orgy of spending.

This was laughter from the Labour benches in the Commons as Mr. Mulley made his denial to Mr. Martin Flannery (Lab, Hillborough): "You are prone to take too much notice of certain newspaper reports," the Secretary of State told him.

Mr. Flannery said: "At the time the Tories were pressuring the Government to increase defence expenditure, it was underspent by some thousands of millions of pounds."

"An orgy of spending then went on things that couldn't possibly be regarded as defence."

Mr. Mulley explained: "The simple fact is that a number of estimated expenditures were not realisable through no fault of my department."

To good-natured Labour jeers, he went on: "There has been no orgy of spending."

"What we did was bring forward some expenditure for this year to make room for the expenditure that we hadn't been able to make last year."

Mr. Mulley added: "There was a good deal of money spent on vacuum cleaners and carpets. I make no excuse or apology for that. We did this to put carpeting like that in officers' homes into the homes of the other ranks."

APPOINTMENTS

Re-grouping at Tate & Lyle

The following TATE & LYLE British Co-operative Housing Centre: Mr. Brian Garrett, founder member of the Belfast Inspired Houses; Mrs. Lillian Howe, editor of Co-operative News; Mr. John Morley, secretary of the Central Council for Agricultural and Industrial Co-operation; Mr. Geraldine Norman, managing joint author of the Anglo-German Foundation's report on the Spanish Co-operatives at Mondragon; Mr. Roger Sawtell, chairman of the Trustee of Industrial Common Ownership Finance; and Sir Arthur Suddon, chief executive of the Co-operative Wholesale Society.

The appointments are for three years from September 1. Salary payable to each member will be £1,000 per annum.

Mr. I. B. T. Galloway, of Cayzer, Irvine and Co., will take up the appointment of non-executive director of EASTERN LINER SERVICE, Ltd, on July 21, to replace Mr. G. F. Bedford, who is leaving from the Board at the end of this month. Mr. A. K. Black, of P & O, also joins the Board of ELS as a non-executive director at the beginning of August.

Mr. Craig Ross, operations director of TOTAL REFRIGERATION, will be appointed managing director from July 21. He will succeed Mr. J. S. Husband, who is leaving to be managing director of HENRY TELFER, a member of the J. Lyons Group, from August 1.

SAUDI INTERNATIONAL BANK (AL-RAHIM AL-SAUDI) has appointed Mr. Matthew H. M. Carrington as a manager in the general banking division and Mr. Gu R. Stokely and Mr. Stuart C. Webb as managers, investment advisory division.

The INSTITUTE OF STATISTICS, a professional body for statisticians in the UK, has elected the following honorary officers: Mr. K. R. Bell, chairman; Mr. J. S. Downham, vice-chairman; Mr. B. Benjamin, secretary, and Mr. G. C. Naylor, treasurer. Professor Sir Roy Allen has been re-elected president.

Mr. W. T. Mullins, legal executive with George Wimpey & Co., is the new president of the INSTITUTE OF LEGAL EXECUTIVES for 1978-79. Mr. K. N. Crawford, senior legal executive with Newcastle-under-Lyme Borough Council, has become vice-president of the institute.

Mr. W. J. Worsdell has been appointed a director of BADALEX, the engineering subsidiary of Sale Tilney and Co.

Professor S. Medlik has been elected chairman, Mr. V. T. C. Middleton, managing director of the CO-OPERATIVE DEVELOPMENT AGENCY. The chairman, as has already been announced, is Lord Orton, a former Labour MP.

The members are: Mr. George Brown of the Co-operative Party Scottish committee; Mr. Harold Campbell, director of the North

compared with the very large number of settlements within the record unemployment and stagnation living standards.

The called an Opposition leaders, if they genuinely wanted to see moderation in pay settlements in the coming round, to support the Bill continuing controls on dividends.

It would be quite wrong, when we are asking working people to exercise moderation on pay in the year ahead, to fail to do everything in our power to ensure that moderation is exercised in dividend payments.

Mr. Callaghan rounded off his personal attack on Mrs. Thatcher by asserting that her every speech was a rallying cry to pre-judge. "The Tory party once aspired to lead one nation and to speak for one nation. Now they have to listen to the language of division the whole year round."

It was difficult to tell which of productivity schemes would be accepted and which would not, she said.

The Government's approach was much more flexible than that of the unions.

She complained that the five per cent guideline was more rigid than the 10 per cent which had operated in the current round.

It was difficult to tell which of the unions would accept the Government's economic policies over the last four years,

shadowed by Prime Minister's speech and the White Paper to decrease unit labour costs.

Mr. Douglas Jay (Lab, Battersea N) said Tory policies would mean lower industrial investment with a further weakening of the country.

The Government's approach was much more flexible than that of the unions.

Mrs. Thatcher appeared to have noticed, but there were still crucial problems of relativities and differentials.

He could see no long-term solution, except to restore, as a last resort, some kind of tribunal that would cover all salaries.

The main onslaught next week from the Tories, who are planning to force a division on the issue, will be that the Government has neglected Rhodesia, except to the extent of wrongly

the possibility of an October election.

Mr. Mulley said that attempts to persuade the men to resume normal working had not yet succeeded, but he had hoped that a settlement could be achieved to ensure that Britain's contribution to Nato's strategic deterrent could be maintained.

The Government had to ensure that preparations for HMS Revenge to sail were completed very soon. The Ministry of Defence had therefore informed the workers at Faslane that a naval and management workforce would be completing the loading of the Revenge today.

In the interests of safety, the Faslane depot would be closed temporarily except for certain authorised personnel until the loading had been completed.

Mr. Robert Banks (C, Harrow) said that a small number of men had prevented the deployment of the nuclear deterrent. He called for an assurance that the Government would prevent such a situation arising again.

Mr. Mulley told him: "I can give the assurance that we shall take all steps necessary to ensure that our operational efficiency is in no way impeded."

For the Liberals, Mr. Emlyn Hooson said there was a danger of Britain's defences being rendered nugatory. He called on the TUC to see that this kind of thing did not happen again otherwise the Kremlin will be laughing."

Conservative defence spokesman, Sir Ian Gilmore, declared: "Whatever the merits of the case, the trade unions have shown a shameful abuse of industrial power. What they are doing is critically wrong."

Lord Carrington said: "It is totally intolerable that union leaders should set themselves up as the arbiters of whether there should be a British nuclear deterrent or not."

But Lord Winterbottom, for the Government, told him firmly: "It is intolerable and we are not tolerating it."

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The Management Page

successful entrepreneur who spends his working life building up a growing and prosperous business must ultimately face what may well be the most difficult and disturbing decision in his career: what to do about ownership, control and day-to-day management of the business when he gets old. Founders of such businesses are naturally often anxious to ensure a continuation of the style of management and the independence from outside pressures that they have fostered.

Ideal solutions are not easily found, however, especially with high taxation, and it is rare for a founder of a business to be able to pass on his inheritance intact. Often he will sell out to other shareholders or, occasionally, will turn his business over to his employees who become the owners through some sort of owner-co-operative trust.

A different solution, involving a charitable trust owning the company, a professional manager being imported to succeed the entrepreneur at the top, together with a novel approach to employee participation and profit sharing, is now being considered by Mr. Stanley Grundy, 54-year-old founder of the Grundy Group of Teddington.

The group started nearly 50 years ago in architectural metalworking in Teddington, and in 1964 there were 15 employees and a £25,000 annual turnover. Now there are a dozen companies with over 2,000 employees and a £35m turnover scattered in factories around the home Counties, the Midlands and South Wales, making products that range from aluminium beer barrels and steering equipment to gun parts, stainless steel car exhausts and computer peripherals, and components of scientific laboratories.

There are no outside shareholders and all investment is funded from the group's profits apart from joint ventures like the car exhaust factory set up jointly with the British Steel Corporation at Ebbw Vale. Mr. Grundy has no sons or other members of his family to take over, and for some years has been concerned about what to do with his still expanding business.

His own views on company ownership and management exclude some possible solutions. While he believes, for both paternalistic and practical reasons, that his employees should have a say in how business decisions are carried out and should share in the profits, he does not believe that they should confuse their functions and interests with those of the owners by becoming shareholders either through a share ownership or a worker-co-operative system. He also does not believe that the direction and management of the group should be complicated by shop stewards or other similar employees sitting in the boardroom.

"I don't believe it is possible for any worker to represent other workers," says Mr. Grundy. "He is either not an effective representative or he loses his credibility on the shop floor because he becomes part of management and so has no time to do his normal work and keep in touch with his fellow employees."

Mr. Grundy's search for a formula that would secure the continuation of his firm in the style he had created started in 1961, after he had studied various forms of co-partnership. He created the Stanley Grundy Trust as a charitable trust to sit at the top level of a two-tier

John Elliott reports on how the founder-owner of the Grundy group is adopting a novel approach to employee participation and profit-sharing

Handing over the reins of power

structure on top of the main telecommunications division. He now owns approaching 70 per cent of the company, with Mr. Grundy and his family retaining the rest. Its job is to establish a "satisfactory performance

yardstick for the group and to ensure its successful achievement, and to allocate income from the group companies to suitable charitable causes."

When Mr. Grundy starts to withdraw from day-to-day charge of the group (he plans to semi-retire and maybe become president within 18 months), this Trust will gain importance. It will be the ultimate source of authority and the point of managerial accountability because there are no outside shareholders. At present, its members are Mr. Grundy, his

employees' director and four

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family's representative, the factory in Gloucestershire—interests, said: "Morgan and

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The main risk is that Mr. Grundy's successor as chairman—with no outside shareholders—will not be able to account to—could change the style of the company or let it slip away from its successful growth record. Mr. Grundy therefore looked carefully for a successor and eventually chose a senior GEC manager, Mr. Richard Reynolds, of whom he had heard through contacts in the electronics industry. Regarded within GEC as one of its bright young managing

directors of the future, Mr. Reynolds, aged 41, was running

the telephone section of GEC's shareholder.

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10 LOMBARD

The enigma of Mr. Healey

BY PETER RIDDELL

VICTORIAN novelists used to forward the industrial strategy and the counter-inflation policy, the sudden demise of a favourite character with several pages of the Chancellor's only real add up to doom-aden prologue, but a tactical commitment to a disciplines of this column preclude such comforts. The stark possibility must be faced: Mr. Denis Healey may be making his last Parliamentary appearance as Chancellor of the Exchequer within the next week. This event has, of course, been predicted with regular inaccuracy over the last two years, but now it does seem as though, whatever the result of the General Election, there will shortly be a new Chancellor.

Adjustment

It is difficult to imagine another Chancellor; after all, the Barber years now seem almost a generation ago. But just as it is now hard to remember that Sir Harold Wilson was Prime Minister only two and a half years ago, so everyone will have adjusted within a year's time to Sir Geoffrey Howe, Mr. Peter Shore, Mr. Edmund Dell or whoever else is in Downing Street. It is naturally far too early to reach any assessment of the Healey Chancellorship—the longest in living memory. But there is still time before his probable departure for him to resolve part of the enigma about his views.

From all the controversy over his actions, or inactions, the central puzzle about Mr. Healey is that it is very difficult to say what he believes. Almost all his speeches are about specific Treasury issues, admittedly of a wide-ranging kind, and there is almost never any attempt to discuss long-term objectives or goals. This is curious given Mr. Healey's undoubted intellectual stature and it contrasts with the flurry of speeches about social democracy and socialism from men of obviously lesser ability in the Cabinet.

Mr. Healey's refusal to join in the competition for Anthony Crosland's mantle as socialist thinker of his generation could be regarded as sensible in view of the banality of some of the other contributions. Yet, curiously, Mr. Healey almost revels in his absence of ideology. In a recent U.S. television interview, he pointed out that British politics had always appeared decadent to outside observers since it had few theorists. After, contentiously, asserting that the theorists flourished in left-wing movements at their birth but in right-wing movements at their death, he argued that socialist theory could only set a sense of direction. But it is questionable whether Mr. Healey even points a way

Holiday task

In this respect Mr. Healey is only typical of most of the present administration. This may be a major reason why the Chancellor and the Prime Minister have won grudging respect from wide sections of the country. It is possible to establish what some left-wing ministers and the Labour Party in the country might do with another Parliamentary term, it is much more difficult to know what administration headed by either Mr. Callaghan or Mr. Healey actually wants to do, apart from continuing to manage the country. It is ironic that the Conservatives are now the party that occasions. Since then, Mr. Healey could spend some of his holiday composing a speech setting out his longer-term views and commitments; it might appeal to him just to prove his critics wrong.

TOO MANY gardeners are still rooted cuttings, grown on toughly too shy about taking their own plain local earth, will stand a better chance than those pot cuttings. They think it is an area for nurserymen not for private gardens. A box of rooted Pinks, Buddleias, or Lavender leaves nothing more than a light when you come to touch it.

Friends and neighbours are always generous and crediting me with more skill when asked for unrooted bits of

than the weeds all over my this or that. My best plants have slowly-emerged vegetable garden all been begged or grown-on would otherwise suggest. Ah, but privately. The next fortnight or

he grows his own Skimmias and so is the time to multiply your things called Caperberries, good things. Introduce other tell themselves. No wonder the people's and enjoy the pleasant FT gives him space, even if his attitude to mildew and weeds in the lawn is far slacker than those who do not make themselves heard every week.

If there is any one useful thing I can tell you, it is simply that most cuttings are absurdly easy. You soon develop a feel for them and know instinctively, the point from which roots will sprout most

simply. The next fortnight is the height of the cutting-season, if it happens to be heavy clay, especially now that we have had another of peat, another of sand some rain. It is a crucial time, or grit. One part of soil to two

then if you want to improve your peat and two of sand is an "heel" no complication, particularly in gardens at no expense. Your own excellent balance. Water it well

before planting, allowing it to dry up overnight before you put it like a good cake mix.

your cutting-compost should be light when you come to touch it.

It is an obvious point, often ignored, that you should take and tie it as soon as you take

off lightly from the parent stem and left untrimmed on the cutting's base.

Never allow your cuttings to wilt or sit in the sun. It is best, to have a polythene bag with you and slip them into it.

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Makarova in Hamburg

by CLEMENT CRISP

In the ballet season in Hamburg Makarova there is a pretty solo Kluss as Siegfried. Makarova is with ten days of performances, and for the past four days the culminating event has been the ballerina's performance in the Nutcracker. This is the ballet ends with Marie's death, but more returned to the real world of creation of huge despair.

Spiritually the reading was darkened, until by any ray of hope; the movement was utterly communicative; dancing of genius.

Originality of ideas would not alone justify this version. Neumeier has also given the production an insinuating charm, and the seriousness of the work makes it more than a divertissement. Unique emotional and physical control of the part; for all that its tone is light. The Hamburg dancers looked most attractive company in its musicality, and with an almost tangible sense of dedication to their work. It is high time they were seen in London.

The Nutcracker on Sunday began with a lively and honest account of Balanchine's Allegro who has recently joined the Ballett Theater. Neumeier has found a "different" tentativeness here; what it lacked in Makarova's a woman's strength and the ultimate Balanchine's unhappy, recalling past loves and sharpness was made up with past distress her dancing conserve. There followed the first binning sharp accents and vivid pair of guests from Paris: dynamics with complex and Florence Clerc and Charles Jude: beautiful lifts in which Bissell

Natalya Makarova

is intractable. Like a little lady hung about with the mounds of Chaikovsky's score, invites the attentions of jaded rescuers as well as muggers. Neumeier's intentions are chivalrous; the art is never far in that he has decided to make this final Nutcracker score serve as a commentary upon the ballet of its time. Thus his Nutcracker comes a ballet about ballet as art of the theatre. The Stabat family still begin the story in a party, but it is for young Marie's birthday; her elder sister (Makarova) is a ballerina; brother Fritz is a cadet, and the guests are Gunther, a debutante (who will become embodiment of Marie's nutcracker toy, and is Louise's mother), and Drosselmeyer. He is longer the traditional pincers; here he becomes a master who bears an extraordinary likeness, in Maxine's clever performance as well as in Neumeier's dramatic mime, to Marius Petipa.

Marie, like many another little girl, is ballet-mad; the gift to her of a pair of pointe shoes enables Neumeier to turn the now-famous sequence into a scene in which the child is led

Drosselmeyer-Petipa into a let class. She discovers her to be a dancer, and the snowflakes are the corps de ballet's aspirations and an ecstasy when Louise appears, stung after the fashion of a mad dancer.

To the interpolated violin tracery from The Sleeping Beauty there ensues a duet for Marie and Drosselmeyer which ends with barre work, and develops into a brief poem in the relationship between dancer and choreographer, and the nobility of the classic dance celebrated. Dancers are, I sometimes think, at their most beautiful in class, because ripped bare of everything except the dance itself. Certainly Makarova in passages of feathered stage, or simply standing in first position, becomes the incarnation of the classic dance. The quince is delicate, unstressed, exquisite, and most movingly made by Makarova and Midford. Marie's dream continues into a second act, where the age of the theatre itself takes over. Drosselmeyer guides the old (an unforced performance by Marianne Kruse) through an orchestra pit as the journey for Act 2 begins, up a ladder and on to the forest stage, where the curtain rises, and the ensuing diversions offer some joking references to Petipa's ballets. Makarova and Ivan Liska, the unher of the staging and an attractive dancer and sterling partner, are given the grand as the curtain falls, not Ivanov's original, save for the outline of D'Arcy's play about Ireland. The Little Grey Home in the West, the Pantomime on December 20 and the Sugar Plum Fairy's solo, Little Grey Home in the West, the Pantomime on December 22.

Nottingham Playhouse plans

Nottingham Playhouse will reopen after a brief summer closure on September 13, with a major production of Shakespeare's Henry V. This will be joined on September 27 by Tom Stoppard's Jumper, which will remain in repertory until October 14.

On October 18, the Playhouse will present the world premiere of a play by Barry Collins, called The Strongest Man in the World, which will be performed in repertory with Henry V until November 4.

Their places will be taken by Black and White, a play by John Arden and Margaret Neame, which will be performed on December 20. There will be a lunchtime Pantomime on December 20 and a December 22.

The centre of the programme was Makarova in the second act which nearly set the dance floor of Swan Lake, with Francois alight.

Nottingham Playhouse plans

Nottingham Playhouse will (November 8) and George Farquhar's comedy The Beaux' Stratagem (November 16).

There will be an extensive programme of Sunday shows featuring Roger Woodward and the Philip Jones Brass Ensemble (October 1): Nottingham Music Theatre (October 8); a presentation by Air Jamaica called "Come Home to Jamaica" (October 15).

The Warsaw Music Workshop (October 22); The Steelband Association of Great Britain (October 29); The Yettes (November 12); Interim Theatre Company (November 19); The Black and White Boyfriend (November 26); Nexus (December 10). There will be a lunchtime Pantomime on December 20 and a December 22.

Festival Hall

Batsheva Dance Company

by CLEMENT CRISP

The Batsheva Dance Company made their first British appearance in Bath a dozen years ago, and impressed us then as a healthy and interesting Modern Dance troupe. On Monday, at the official opening of their London season, I would like to report that the impression was as favourable, but an oddly chosen programme did little to set off the company's qualities.

The evening began with a work which John Cranko made especially for Batsheva in 1971, and beyond its all-too-evident sincerity, "Song of my People" amounts to very little. Cranko's choreography, although it amazes, is not very good. The piece was piroqued with a great deal of energy, but an oddly chosen programme did little to set off the company's qualities.

About the other work, "Faust" by Michael Coveney

in effect a journey from death to life, the abomination of Jews was it lacked even the vicious bite of

sacrifice by the German army—a good political cartoon of its

period. The company performed it well, but it becomes anyone to pass and were sound but unremarkable.

Comment upon this theme is not able to be made.

Between these two pieces, Cranko's choreography, tailored

perhaps to the company as it was

Galin and Valery Panov, guests

in 1971, is the lamest piece when

compared with the text on whose

heals it reads. It neither invades

nor receives, performances of any

merit other than earnestness.

It is a piece which used to be seen in

theatres, but it is not very good.

Music Halls. Wearing shiny

leotards that make them look

like sardines, Mr. Panov intersperses dancing

with a great deal of

the piece was piroqued with a great deal of

energy, but an oddly chosen

programme did little to set off

the company's qualities.

It is enthralling to witness the short play, written between 1932 and 1933. It contains the whole development of Faust's doomed passion for the country girl, and of Faust's involvement with Gretchen, the scene of Mephistopheles and the Student, the Leipziger beer cellar revels. The Gretchen saga comes across with real force in David Ennemont's admirably turned translation (no rhymes or Alexandrines), a bare-bones, sensibly murder of Valentine from the Mr. Ennemont is also the director.

We have countless subsidised studio theatres in the country but I do not recall one of them ever tackling Goethe's fascinating Urfaust, a powerful chamber piece and the basis of the first part of the poet's mammoth life-long undertaking. The amateurs at Ealing, with a fine disregard for English insularity in these matters, have come up with a very serviceable version of the short play, written between 1932 and 1933. It contains the whole development of Faust's doomed passion for the country girl, and of Faust's involvement with Gretchen, the scene of Mephistopheles and the Student, the Leipziger beer cellar revels. The Gretchen saga comes across with real force in David Ennemont's admirably turned translation (no rhymes or Alexandrines), a bare-bones, sensibly murder of Valentine from the Mr. Ennemont is also the director.

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Television

Compliments of the season by CHRIS DUNKLEY

The third Edinburgh International Television Festival, and the 30th Prix Italia Television Festival combine to form a huge midsummer interruption, and particularly "in."

Next the results of the festival to the autumn schedules, and quite possibly the election, by the time I write this column will be last word on British television's 1978 summer season—and there seems to be a lot to cover.

A tribute first to John Mortimer, who was proved to be the most prolific, assiduous, and entertaining writer of the season

by providing the two best drama series: *Rumble of the Brute* and *Will Shakespeare*, both for *ITV*. Each featured a fully formed, credible, and sympathetic human character, and was enriched by Mortimer's insight into the relevant professions which, of course, is his own: the law and the writing.

Then a word about the second

of *Ken Russell's Clouds of Glory* (*ITV*), drama entry for the *Prix Italia* which turned

out to be a long and at times awkwardly contrived analogy in which Coleridge, played by David Hemmings in one of his best ever performances, was seen as the Ancient Mariner and his wife as the albatross. This was nearer than the first part had been to the free-ranging impressionism we have learned to expect from Russell.

Yet his exploitation of so many historical "facts" forces one to remark that his selection was collectively misleading: the man whose mind and intellect won such regard from Wordsworth and John Stuart Mill and whose criticism, philosophy and theology are widely admired to this day, was depicted as a mindless Georgian bippy. Russell has proved he can use fantasy interpretatively to extend appreciation of other artists, but this programme—though engrossing—served to cloud rather than clarity.

Now a couple of recommendations for the remainder of this summer season: if you have not yet discovered *The Kenny Everett Video Show* produced and directed by David Mallet and (called to the confusion of some British viewers) *The Avengers*.

However, it took no more than the pre-credit sequence to banish any thought that this might be an orientalisation of *Steed and Mrs. Peel*: silently a punt is poled up a dark river to the bankside verandah of a Japanese house in a setting looking like a *Hokusai* painting. A man opens the verandah door and one of those in the boat sprays a mouthful of saki across a candle flame so that it falls like flaming rain over its victim.

It is a violent scene but at the same time ludicrous because it is clearly far-fetched and impossible. The same goes for the scene in which a wicked brothel keeper is hypnotised by one of the *avengers*, and talked into

over its victim. No doubt it can be argued that the revived popularity of comic strip heroes among American adults reflects a desire for child-like innocence amid the doubts and anxieties of post-Vietnam.

Whatever the reasons, *Bionic Woman* (the best of the bunch, into a very un-jolly green giant house to end up buried head first in the sand with his bottom waggling in the air.

The Silver Mask went to the technically extraordinary Swedish entry, an episode of *World of Science* (which presumably using fibre optics) takes the viewer inside a living but unhealthy human body to look at hardened arteries, and even at cerebral haemorrhage occurring. Always good for a giggle, the *Sweat*.

Neither of the British entries of the *BBC's Pennies from Heaven* and *ITV's Hard Times* even reached the shortlist, nor did the festival's most entertaining programme which was entered by Japan's *Asahi Broadcasting Corporation* and directed by David Mallet (and called to the confusion of some British viewers) *The Avengers*.

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The Silver Mask went to the technically extraordinary

David Fishlock takes a critical look at the NEB's cash injection into microprocessor manufacture

Chipping in on an engineering revolution

IN EMINENT British professor widely accepted as, say, the car a scientific adviser to the war- or colour TV. Let there be no doubt about it—it is a big if—the British characteristic to concentrate on what seemed to be a 'clever' part of a project is to neglect the seemingly duller but nevertheless equally difficult mechanical parts." Examples are legion of clever British ideas and inventions those inventors in recent times have fired the imagination of the public: hovercraft and hovertrams, the electric car and hovercars, carbon fibre and other wonder materials." The Linear induction motor, fuel cells and wind-turbine boilers—ever artificial intelligence." But here are they now?

One thing is certain: the publicity which surrounded each of these ideas has been out of proportion to their earnings in Britain. In each case the difficulty and expense of turning invention into a saleable item—the "seemingly duller" problems—were woefully underestimated by their inventors and donors. The many pitfalls for an innovator today, even when he believes he has the Government's backing, were explored on this page on Monday.

Britain could be in danger of repeating its mistakes on a grand scale in the suddenly fashionable field of microminiaturised electronics. The publicity and he promised £50m of public ash from the National Enter-prise Board—more than all the ventions cited above have absorbed together—concerning the "clever" part of its computations. The 64K RAM is about as far as most electronics engineers believe they can hope to push a manufacturing technology they have been developing for a decade. If successful, it will be the means

for compressing so much electronic circuitry into a chip of silicon one-quarter inch square as is simply stated. The "engine" of the system will not be small, it will need almost no power to run it, and will be quite incredibly fast in its calculations. The 64K RAM is 64-kilobyte random access memory (64K RAM). Ultimate economic success with the microprocessor will be possible, however, only if it becomes as for displacing a myriad pounds the same figure as the

housewife's kitchen, for could not even be a quick in its most advanced form will answer, for such a plant would only account for perhaps 10 per cent of the cost of the products before its chips ever began to find their way into other production lines, much less into radically new products. Moreover, if performance, delivery and price are not right, Britain's engineers will continue to import from "Silicon Valley," of the microprocessor.

The new factory is probably after a languid start, in the past needed above all to give Britain few months has been provided a competitive lever in terms of the advanced electronics—word importance of stimulating has it that Britain is paying in microprocessor applications. As

mechanical operations in U.S. Government pay Silicon Monday, it has got its in-house director, asked department present-day products, from Valley in dollars and for research centres working on heads in his electronics group. security of supply. It will probably be a first-rate demonstration of the power of the microprocessor on the production line. But the fine chemical industry in the UK already has good examples in operation of microprocessor control being used to transform "bucket shop" operations into continuous making the most advanced kinds. The highest priority, however, needs to be given not to introducing intelligence in many places where none exists today. The mistake, however, would be to assume that a new factory will be just a part of the microprocessor, which in turn will be controlling something much bigger—a production line or a

industrial practice in Britain. It chips, a component which even

are

thinking.

Earlier this month the Department of Industry announced that it was making £15m available to industry to encourage the use of microprocessors both in production and product design. Companies can obtain up to 25 per cent as a direct grant, or up to 50 per cent as a development contract, the public-sector costs of which would be recoverable later from profits.

This £15m is seen by Dr. Duncan Davies, chief scientist and engineer at the Department, as no more than the first tranche of a very big outlay by the Department to encourage the speedy changeover to microprocessor control. He is just back from a U.S. tour where he found leading U.S. high-technology companies already wide-awake to the potential of microprocessors in their new products. To cite one example, Xerox has a team of 1,200 in southern California working on microprocessors and their application to such products as electronic copying and word-processing systems, both of which will be based on very sophisticated electronics, with a budget of about £25m a year.

In Britain, one of the most dramatic demonstrations of the impact of microminiaturised computing power on a long-established technology is to be found in EMI's X-ray scanners. The new generations of EMI-Scanners, and of other advanced systems for medical diagnosis using ultrasonics, magnetic fields, etc., will all be designed around the microprocessor. Should EMI apply for any of the Department of Industry's £15m? Dr. John Powell, its managing

expected to feature in the new

these entrepreneurs that they

INMOS chip factory backed by abandoned the farm and went

for Britain is expected to come, processor-controlled potato

application of microprocessors

One-man businesses are

to a host of traditional activities, discovering that they can make

from communications

where their activities much more

must surely explode into an manageable in this way, work-

industry bigger even than the

car industry) to factories, mills,

facility that others find they can

even farms throughout Britain.

At more than £200,000 apiece,

it promises to be one of

the most effective ways of reducing

the costs of manufacturing

advanced electronics, through

its precision, high throughput

and high yields. The Depart-

ment of Industry has backed its

development with loans of

almost £300,000 from its

pre-production order scheme.

Both of these machines are

potatoes. So successful were

direct access to large data banks.

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COMPANY NEWS

NatWest down marginally to £108.6m in first six months

AFTER crediting a £1.5m reduction in provision against advances against net profits before tax of National Westminster Bank fell marginally to £108.65m in the first half of 1978, from £108.95m in the same period last year.

The directors say that while there were increases in the level of business, overall profit performance has been relatively subdued, due mainly to pressure on margins.

They say the charge for provision against advances is based generally on the average experience of the previous four years plus an estimate for the current year. The resulting provision on this basis is considered to be more than is currently required and accordingly, £1.5m has been recredited to profits.

Basic earnings per £1 share are shown at 22.73p (22.44p) and 21.61p (22.44p) fully diluted. The net interim dividend is raised from 5.685p to 5.682p—last year's total was 11.487p and was paid on record pre-tax profits of 22.56p.

Cost of the interim goes up from £1.85m to £1.85m. First-half tax charge is 5.529m (£5.04m) leaving net profits at £52.65m compared with £50.0m.



Mr. Robert Leigh-Pemberton, chairman, says that the £15m being added back was earned during the half year just ended

rather than being drawn back from a fund accumulated earlier. "We should be able to make some further reduction at the year end," he says.

The trading surplus was as usual struck after deducting provisions for bad and doubtful debts calculated by reference to the group's five-year average experience.

"Since that formula results in a deduction greater than is now required, we have, as in the second half of last year, brought some back into profit and present indications are that we should be able to make some further reduction at the year end unless there is an unforeseen change in our bad debt experience," the chairman says.

He feels the second half would show a comparable figure to that seen in the first half of the year.

On the National Bank of North America proposals, Mr. Leigh-Pemberton says: "The proposed contract has been proceeding smoothly but is not yet complete. As soon as it is, our formal application will go to the authorities, but it may be some months before their decision can be expected."

Grindlays Holdings climbs £3.4m

WITH OVERSEAS earnings, especially in India and the Far East, at its main subsidiary the Grindlays Bank showing an encouraging increase, Grindlays Holdings expanded taxable profit for the year to June 30, 1978, by £3.36m to £18.98m.

Tax for the six months took £9.08m (£7.37m) leaving net profits up 5.529m (£5.04m) at 14.55p (12.44p). The net interim dividend is held at 1p costing £540,000 (same) but the directors say that consideration will be given to the appropriate total dividend for the year when the full-time results are available. The final last time of 1.73p was paid from profit of £30.5m.

Grindlays Bank, in which the group holds 31 per cent, and Citibank 49 per cent, has declared a dividend interim of 267.500 of which the parent's share is again £244.250.

For the banking group the surplus for the first half advanced 21 per cent to £9.11m (£7.85m) but tax of £9.13m (£7.66m) for earnings per £1 share of 61.3p (51.1p).

The directors here also say they will consider the appropriate total dividend for the year when the results for the 12 months are available.

In Africa, in spite of political uncertainties in some areas, there was a steady improvement, while in the Gulf the profit contribution was similar to last year. The group's business with Latin America continues to be of considerable importance, the directors say.

• comment
First-half profits from Grindlays

Wheeler's advances to peak £652,602

ON TURNOVER of £3.2m against 23.04p and the dividend total is up 4.45m previously, pre-tax profits of Wheeler's Restaurants, oyster and fish restaurant owner, advanced from £28.807 to a record £32,692 for the March 31, 1978 year. At half-year profits had risen from £23,730 to £31,290.

Earnings per 10p share are shown to be up from 18.49p to

Holdings show a healthy improvement—thanks principally to the strength of business for Grindlays Bank in the Far East, and the growing importance of its Latin American connection. Insofar as there were areas of difficulty—profits of the money market and foreign exchange businesses were down on the "exceptional" figures produced in the first half of last year, and while the figures from the shipping side were positive, they showed the same trend—they did not prevent the bank's UK divisions from likewise turning in "good" results at the operational level. The volume of Grindlays' Eurocurrency loans is now declining—because low margins and long maturities are deterring the bank from taking on much new business; and the same situation applies in ship finance, the context of the business expansion being that does not matter much. For shareholders, the real significance lies in the half-time announcement lies in the hints of an increase in the dividend, once it is possible to judge what the level of retentions ought to be—which in itself will be partly dependent on the impact of parities on the end-year sterling value of deposits. The ratio of shareholders' funds to deposits has been improving, but Grindlays still has a long way to go. At the moment, however, it looks as though the historic 3.4 per cent which the shares yield at 12.3p is going to be covered well over 10 times. So there should be room for an improvement in the payout, too.

GRINDLAYS HOLDINGS

Half year
1977
1978
Pre-tax profit 18,976 22,619
Tax 1,000 7,000
Net profit 8,976 15,619
To minorities 4,971 3,914
Extraord. credits 437 437
Int. dividend 5,740 340
Retained 1,739 3,450

GRINDLAYS BANK

Half year
1977
1978
Pre-tax profit 18,116 15,752
Tax 9,578 7,869
Net profit 8,538 7,883
To minorities 4,971 3,914
Attributable 947 437
Int. dividend 673 340
Retained 9,834 7,381

• comment
First-half profits from Grindlays

Wheeler's advances to peak £652,602

crease in profits in the current year.

During the year the freeholds were acquired of 19 Old Compton Street, the Braganza Restaurant at 56 Fifth Street, and 17 Market Street, Brighton.

The chairman says that it is the directors' intention to pursue the policy of acquiring the freeholds of the company's restaurants and properties, as and when they become available.

1977-78 1976-77

Turnover 5,290,114 4,454,962
Trading profit 633,020 328,733
Associated co. loss 425 425
Profit 588,595 287,730
UK tax 348,773 284,085
Current profits 322,293 291,385
Deferred tax 16,570 27,312
Net profit 305,720 213,790
Minority interests 4,237 4,578
Extraord. debit 320,446
Transfers 287,730 287,730
Marked up 369,573 454,745
Brought forward 317,573 454,745
Transfer to 257,548
Arbitr. to Ord. 817,955
Dividends 65,780
Leaving 333,245 317,573
* Profits on SSAPs prior year tax adjustment included in current year profits; Credit: £ Retained profits; Profit and loss account.

Felixstowe Tank increase

Turnover of Felixstowe Tank Developments improved from £323,281 to £425,107 in the first six months of 1978 and profits were £152,816 against £111,387 before tax of £79,464 compared with £58,025.

Earnings per share are shown at 2.34p (2.36p) and the interim dividend is again 2.3p.

This announcement appears as a matter of record only.

SINCLAIR GOLDSMITH

Chartered Surveyors

9/10 Fenchurch Street, EC3

acting on behalf of

WESTDEUTSCHE LANDESBANK GIROZENTRALE

acquired the Freehold Site at 41/43 Moorgate, London EC2 on which their new London Headquarters is being constructed.

The building is due for completion in 1979 and will provide approximately 23,500 sq. ft.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange

JENNERS, PRINCES STREET, EDINBURGH LIMITED

Placing of 300,720 10 per cent. Cumulative Preference Shares of £1 each at 96p per share

Application has been made to the Council of The Stock Exchange for the 1,002,400 10 per cent. Cumulative Preference Shares of £1 each in the capital of the Company to be admitted to the Official List.

Particulars are available in the Exetel Statistical Service and copies may be obtained during usual business hours on any weekday (Saturdays excepted) up to and including 9th August 1978 from:

Kleinwort, Benson Limited,
20, Fenchurch Street,
London EC3P 3DB.

or
78/80, George Street,
Edinburgh EH2 3BU.

Gilbert Elliott & Company,
Salisbury House,
London Wall,
London EC2M 5SB.

HIGHLIGHTS

The Lex column takes a look at the figures from National Westminster Bank today where the £10m reduction in provision against advances left pre-tax profits at £108.6m. Taylor Woodrow is marginally ahead, though it is finding it difficult to replace Middle East contracts. So the picture is one of falling profits and rising sales. Elsewhere, Standard Life's figures come under the eye of appraisal and Davy's figures are a bit disappointing. Meantime Howard Machinery's profits are down, even on last year's poor results, meantime, Howard Tenens is well on the way to a full recovery with profits of £0.35m. Macarthy's has topped market expectations and Grindlays shows an improvement, thanks mainly to the strength of business in the Far East and Latin America.

Small midway growth at Taylor Woodrow

TAXABLE PROFITS of Taylor per cent rise in taxable profit from £1.95m to £2.34m for the year to March 31, 1978.

Cash building sales showed little increase but the level of profitability and it holds a good order book, including a substantial export content for the Far East, Mr. Walter Alexander, the chairman, states.

Group budgets indicate that for

the current year improved results will be attained by all activities and this trend is confirmed by profits for the first three months.

The chairman is, therefore, hopeful of another satisfactory

increase in group profit.

After tax of £4.23m (£4.02m)

and minorities of £323,000 (£32,000) available profit rose slightly from £2.04m to £2.05m.

The net interim dividend is 2.01p (1.95p) per 25p share—last year's final was 5.622p.

The directors are continuing to consolidate and strengthen an

existing business which also include other transport

activities and light engineering, and this will involve

fairly substantial capital expenditure during the year. They are, however, confident that this can be funded from cash flow.

A revaluation of group land and buildings during the 12 months produced a surplus of £2.5m over book value.

Turnover 29,160,000 27,000,000

Operating profit 1,000,000 950,000

Profit before tax 1,144,201 967,739

Net profit 1,144,201 967,739

To minorities 581,220 58,025

Attributable 581,220 58,025

Dividends 716,329 20,474

Retained 716,709 58,524

1977-78 1976-77

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MINING NEWS

Anglo heading for a golden year

BY KENNETH MARSTON, MINING EDITOR

THE STRENGTH of the industrial of dividends already declared has shown. Diamond income is also going to show a further rise while the industrial activities may do better in line with the recent improvement in the South African economy.

Coal, which is South Africa's third largest export contributor after gold and diamonds, should make a satisfactory showing. But it is pointed out that while the world market for steam coal continues to be firm there has been a weakening in the overseas demand for metallurgical coal and in South African demand for bituminous coal.

On balance, therefore, it seems that Anglo is heading for a good year with the boom conditions in gold and diamonds as major factors.

Meanwhile, mining exploration continues with emphasis being placed on uranium. Results from the investigation of a secondary deposit in the north-western Cape are stated to have been "encouraging."

In another desert area large, but low grade, uranium deposits are being examined in the Namib Desert of Namibia (South West Africa) in conjunction with Minatom. Omitaramines and Union Corporation.

The Rio Tinto-Zinc where Rio Tinto-Zinc has its big Rossing uranium mine, is not far away. The General Mining and Minerals' prospector, Helgeland uranium deposit, Anglo has also made a copper-lead-zinc discovery in southern Namibia which is of particular interest.

Mineral wealth would, it seems, greatly brighten the prospects of Namibia given a reasonable measure of goodwill between the future Government and the mining companies.

Inspiration's half-way loss

A LOSS for the second quarter of \$10.1m (£524,000) is reported by the U.S. Inspiration Consolidated Copper. This makes a loss for the past six months of \$3.01m compared with a profit of \$2.01m in the same period of last year.

During the latest six months Inspiration delivered 43,436 lb of copper at an average price of \$3.21 cents per pound. Deliveries in the first half of last year amounted to 55,097 lb at an average price of 70.2 cents.

Mr. J. B. Howkins, president of the big copper producer, says that although there has been a slight decrease in stocks of copper over-hanging the market, price remains at a serious depressed levels and the U.S. copper producing industry urgently needs relief from the detrimental effects of

Berlitz. The first has been received and Berlitz has been prompted to convert the balance into sterling to be held in Portugal for remittance in equal instalments from August to December this year. Berlitz were 25p yesterday.

THE PENTLAND INVESTMENT TRUST LIMITED

Six Months to 30th June, 1978

A Member of the Association of Investment Trust Companies

The Directors have declared an Interim Dividend in respect of the year to 31st December, 1978 of 51p (1977 0.875p) per Ordinary Share payable 1st August, 1978. This is the Dividend forecast: the increase is to reduce disparity.

The unaudited figures for the six months to 30th June, 1978 are shown below together with the comparable figures for the six months to 30th June, 1977.

	30th June, 1977	30th June, 1978
1. Gross Income	£671,993	£697,114
2. Net Revenue after all charges including taxation	£369,368	£393,637
3. Taxation charged in arriving at Net Revenue:		
(a) Overseas Tax	£23,969	£21,472
(b) Corporation Tax	£68,776	£43,499
(c) Imputed Tax on Franked Investment Income	£152,937	£171,887
4. Cost of Dividends	£17,804	£17,804
(a) Preference	£152,022	£261,638
(b) Ordinary	201p	2.15p
5. Earnings per Ordinary 25p share	0.875p	1.5p
6. Rate of Dividend per Ordinary 25p share		
7. Net Asset Value per Ordinary 25p share including whole of dollar premium of	149p	162p
	14p	24p
	(32.4%)	(52%)
8. Distribution of Investments	£	£
Equities: United Kingdom	61.7	55.8
United States	28.5	37.7
Canada	2.5	2.6
Australia	1.6	1.9
Europe	2.0	1.5
Total Equities	96.3	94.5
Fixed Current Assets	3.6	3.6
	0.1	1.9
100.0	100.0	

NOTES

1. The Net Asset Value has been calculated after allowing for the Interim Dividend and deducting prior charges at par.
2. No provision has been made for tax on Capital Gains. Taxable Capital Gains of approximately £1,200,000 have been made in the first six months.
3. A loan facility of £151,000 was taken out on 30th March, 1978. At 30th June, 1978 £326,151 of this facility had been taken up. Interest is at 12% per annum on amount borrowed.

EAST OF SCOTLAND INVESTMENT MANAGERS LIMITED,

3 Albany Place, Edinburgh EH2 4NQ.

Y. J. LOVELL (HOLDINGS) LTD.

INTERIM STATEMENT FOR HALF-YEAR TO 31 MARCH, 1978

	The results of the Lovell Group for the half-year to 31 March, 1978, are detailed hereunder:	
	6 months to 31.3.78	6 months to 31.3.77
	Turnover £'000	Profit £'000
Construction & Related Activities	25,762	512
Timber Group	4,799	205
	30,561	26,179
Less Inter-division sales	270	573
	30,291	25,606
Group Profit before taxation	717	711
		1,706

The Directors are pleased to report that, despite few signs of improvement in the fortunes of the Construction industry generally, those companies of the Group concerned with construction and related activities have achieved considerably better results in aggregate than previously. As anticipated, however, the timber group has not fared so well and, like other importers, has had to contend with falling margins in a highly competitive situation. The combined results for the first half of the Company's financial year show a marginal increase in trading profits over the first half of last year. The second half, however, is usually more profitable for the Group than the first and on present showing the Board expects to achieve a satisfactory profit for the year as a whole. An Interim Dividend of 1.5p per share, payable on 28th September, 1978, to Ordinary Shareholders on the register on 29th August, 1978, in respect of the year to 30 September, 1978, is proposed.

25 July, 1978.

BIDS AND DEALS

Ultramar negotiating to buy Shell offshoot

BY RAY DAFTER, ENERGY CORRESPONDENT

AT AN estimated cost of some £25m to £30m Ultramar, the London-based oil group, is negotiating to buy the Shell subsidiary Canadian Fuel and Marketing with the consent of the Canadian Foreign Investment Review Agency. Ultramar would say no more about the details of the proposed deal, other than that the purchase would consist of a cash element and the assumption of certain bank guarantees. The cash element would be met from the Ultramar group's existing cash resources and no further financing would be necessary.

Ultramar, which last year made a pre-tax profit of £24m on sales of £142.2m, arranged through its Golden East Indonesia subsidiary a seven-year \$53m Eurodollar swap at a few months ago. It was said at the time that the money would be used to repay shorter-term debt and for general corporate purposes.

Ultramar expects to be able to increase the throughput of crude oil through its Quebec refinery from a recent average run of 70,000 and 75,000 barrels a day to more than 100,000 barrels a day. Although the refinery was much weaker than the heating oil and fuel oil market.

At that time Ultramar was bidding to buy a bankrupt oil refinery at Come-Bye-Canada where it is particularly strong in Newfoundland. However, the offer was rejected by the receiver and the Newfoundland provincial government.

The proposed deal with Shell will significantly enhance Ultramar's presence in Eastern Canada where it is particularly strong in the petrol market with more than 1,000 filling stations. It has a much weaker hold on the heating oil and fuel oil market.

Ultramar expects to be able to increase the throughput of crude oil through its Quebec refinery from a recent average run of 70,000 and 75,000 barrels a day to more than 100,000 barrels a day. Although the refinery was much weaker than the heating oil and fuel oil market.

At that meeting, the board after two months of what it considered to be fruitless negotiations on offers seen as "either insufficient in amount or unsatisfactory in form" decided to call a halt to the discussions. This was as David Llewellyn, EPC's executive said yesterday, a decision that came "possibly to the surprise of the board."

Whether Ultramar, which has been advised by British merchant bankers Norman Grenfell, was surprised is a matter for conjecture. But there is no doubt that the market was seriously disturbed by the latest move in this protracted on-off bid saga, as EPC's shares plummeted 9p to 57p on the news.

Mr. Llewellyn would dismiss the market's reaction as unrealistic. He said yesterday that it was, as far as he was concerned, "business as usual" now that the discussions are over. Falls but considers the ratio should be applied to profits before exceptional expenditure. This would imply a price of 90p per share instead of the 70p per share offered.

On an asset basis, Corinthian states that the profit figure of £25.213 for the year ended February 28, 1978 was depressed by exceptional expenditure of £13.532 relating to a directors' pension scheme. Corinthian's balance sheet, dated February 28, 1978, was £26,000 that year, including £12.67p.

The Morgan Grenfell spokesman said that the proposed deal must be something that a bidder would have to bear in mind.

The story has recently been reected a bid of 75p as "inadequate."

Corinthian Holdings has written to fellow shareholders of the Oxfam Street store, which is held on a long lease (80 years still remaining) from the Berners Estate. In addition the company owns a hostel and a multi-storey car park close to the store.

The properties are in the books at 55p or so but they were valued at £11.3m. Consoli-

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INTERNATIONAL FINANCIAL AND COMPANY NEWS

Accelerating loss trend among major Italian companies

BY DOMINICK J. COYLE

ROME, July 25.

A REPRESENTATIVE sample of more than 800 of Italy's top companies turned in collective losses of L2.576bn (around \$3bn) last year, according to the latest annual corporate analysis by Mediobanca, released here today. This equals one-third of their total original share capital.

The results of the survey exceed by roughly L1.000bn (\$1.2bn) the previous year's cumulative losses.

Gross turnover of the companies surveyed rose by more than L11,000bn in 1977, an increase of slightly more than 17 per cent, but no advance in real terms after allowing for inflation. For the third year running total employment in the companies was lower—by close on 5 per cent between 1975 and 1977.

Subject to all-party agreement tomorrow, the Government is expected to introduce an emergency measures by decree law at Cabinet meeting on Friday, providing in particular for emergency funds and probably a new, new interim supervisory management for the most troubled components of the sector, including Ligas and SIR.

Societe Generale forecast

BRUSSELS, July 25.

EARNINGS of Societe Generale de Belgique in 1978 will not be "inferior" to 1977 in which year profits emerged at BEF 1.15bn.

The major Belgian holding company said its Board, after reviewing the first half of this year, found that dividends due to the company from its portfolio holding which constitute a principal source of revenue were chemicals, banking, the insurance "slightly above" those last year, once business, shipping and development of other elements AP-DJ.

PROFIT SHARING IN HOLLAND

Proposals in need of refinement

BY CHARLES BATCHELOR, IN AMSTERDAM

THE MOST controversial piece of legislation in a country noted for its progressive social policies is the Dutch plan for wider tax and a long list of profits sharing. The present allowable deductions are piecemeal for the 2,000 companies directly involved.

centre-right coalition Government is immensely complicated and is going ahead with a modified version of a plan first put forward in 1975 by the then predominant left-wing ruling party. It circumstances industry's could become law sometime in 1978 and—as things stand—will work well stand up. But it is retroactive from January 1, face value, and according to some admitted "very rough estimate".

The proposals are being made by the Social Affairs Ministry, the burden on earnings against a background of growing criticism—from the unions for being too wishy-washy and not attempting to produce a more accurate assessment of the likely impact of VAD (which is what the levy is known as), but they make pre-tax profit of more than FL100,000 (\$45,000). It

local authority gas, water and electricity companies, the post office, the Dutch central bank and some other Government banking agencies, and harbour and airport authorities. The savings banks are also excluded as are investment companies which are seen simply as tax-exempt for funds which are taxed when declared by the investor.

The allowable items are corporation tax, profits made and taxed abroad, and a return on the net assets of the company. This return amounts to the average yield of a package of long-term government bonds plus "3 per cent risk premium".

Companies may further offset a sum resulting from the revaluation of hidden reserves

existing before the introduction of assets is being worked on which might lead to these companies coming into the VAD scheme.

The transfer of money from a company either to its workforce or to the collective fund may be made in the form of shares or in cash. The part going to individual employees is frozen for seven years. The collective part will go into a fund managed by a 20-member committee with 12 members nominated by the unions and eight by the government.

The government will also appoint a representative with advisory powers. The VAD fund is to be used to improve pension provisions with the government recommending it should provide funds for early retirement schemes.

Dutch tighten disclosure rules

BY CHARLES BATCHELOR

AMSTERDAM, July 25.

THE Amsterdam Stock Exchange Association is to lay down rules for tougher disclosure standards for quoted companies aimed at speeding up the flow of more detailed information to shareholders and preventing privileged groups gaining early access to important facts.

The exchange also hopes to throw more light on companies or individuals buying up major shareholdings. The exchange listed 249 Dutch and 292 foreign companies at the end of last year.

In future companies must publish the main points contained in their annual report as soon as it has been approved by the supervisory board. The intention is to prevent this information becoming known to a large but still limited group of people before all shareholders have been informed. The proposed dividend payment should in any case be announced as soon

BIC moving into pleasure craft sector

By David Currie

PARIS, July 25.

THE FRENCH group Bic, known chiefly for its throwaway cigarette pens and lighters, is moving further into the fragmented sector of pleasure craft.

It is calculated that some 130 companies share an annual turnover of about FFr 650m, and only 20 or so concerns manage to achieve sales above the FFr 5m level.

Baron Bich recently took control of the largest of them, Dufour, with sales of some FFr 75m a year. After two years of heavy losses, its latest financial year ended in balance.

Now the Baron, whose enthusiasm for boats led him to make an unsuccessful challenge for the Americas Cup some years ago, has acquired 75 per cent of the capital of the plastic boat builders Tabur Marine, whose capital is being stepped up by FFr 5m to FFr 15m. The Baron was already a shareholder in the rubber, electrical, building and property group Tabur.

The new head of Dufour, Mr. Pierre Prieux, is also taking over the running of Tabur Marine, since it is felt that the relatively up-market products of the former are complemented by the more popular range of the latter. Tabur sales are of the order of FFr 21m a year.

Dufour is already destined to pass from Baron Bich's personal control to that of his Bic group in the context of the group's diversification.

Tabur Marine has made consistent losses of some FFr 21m a year over the last few years, and

Prieux is clearly expected to perform the same operation on this company as he did on Dufour.

Elf-Aquitaine

First half 1978 portfolio income of Ste Nationale Elf-Aquitaine ST is FFr 45m, reports Reuter from Paris. This is not strictly comparable with the FFr 40m made in the same 1977 period. Parent company crude oil sales were FFr 189m against FFr 218m. The company said group turnover for 1978 should be above last year's consolidated FFr 31.35bn.

Commerzbank progress

BY GUY HAWTHORN

FRANKFURT, July 25.

COMMERZBANK, West Germany's third largest commercial bank, has reported an increase in interest earnings during the first half of 1978. This is despite the fact that margins were below the average for the opening six months of last year.

The bank's interim report published here today, attributed the improvement entirely to the in all, long term advances to customers for years or more stood at 21.8 per cent above the position at the beginning of the current year, rising from DM 10.59bn to DM 13.24bn. Furthermore, at the half way mark reported at the end of the first half of 1977.

The bank points out that a strong contribution to the business growth came from the overseas branches and affiliates. Their volume showed an 11.8 per cent expansion rate since the start of the year. With the opening of the bank's Antwerp branch, it now has 11 "strong points" in the European Economic Community.

\$415m loan for Mexico

BY FRANCIS GHILES AND JOHN EVANS

MEXICO'S Banco Nacional de Obras is raising \$415m; the terms it got on its last loan, raised last December, are split between a \$215m 10-year "club deal" syndicated \$600m for seven years on a spread of 1 per cent. The lead manager of the new loan is expected to be Dresdner Bank.

Two other loans are currently being arranged: \$30m for seven years for Invencionaria Banks of Titograd. This loan, which carries no state guarantee, is being arranged by BankAmerica International Group. The borrower is paying a spread of 11 per cent and the grace period is two and a half years.

Norse PipeLine, a company operating in the North Sea and controlled by the Phillips Group, is raising \$30m through a group of banks led by National Westminster. Terms of this deal are undisclosed.

Just signed is a \$75m 10-year loan for Philippine Airlines. The borrower, who has a state guarantee, is paying a spread of 1 per cent throughout. Lead manager is Chase Manhattan Bank.

Other conditions of the medium-term credit include a spread over the interbank rate of 1 per cent for the first four years rising to 1 per cent with four years' grace. The proceeds of these loans are earmarked for the completion of the Mexico underground, which is being built by French companies.

The International Investment Bank (IIB), the Comecon development bank, is expected to come to the market shortly for a loan of around \$500m.

The loan, for various Comecon projects, should carry a 10 year maturity at spreads ranging between 1 and 1 per cent over interbank rates.



ANNUAL SHAREHOLDERS' MEETING - 1977 (Held in Madrid, on June 19th, 1978)

1977 Highlights

VALUE ADDED
56.1% increase over previous period.

MARKET SHARE
1.40% of the entire banking system.FOREIGN BUSINESS
164% increase over last year's volume.

Our Banking Group, as at December 31 st 1977

BANCO CATALAN DE DESARROLLO (Spain)

In Millions

Capital plus Reserves 3,829 Pts.

Deposits 28,123 Pts.

Number of Branches 37

BANQUE CATALANE DE DEVELOPPEMENT (France)

Capital plus Reserves 20 Fr.

Deposits 37,6 Fr.

Number of Branches 2

INTERCONTINENTAL BANK (U.S.A.)

Capital plus Reserves 12,2 US\$

Deposits 163 US\$

Number of Branches 6

BANQUE INTERCOMMERCIALE DE GESTION (Switzerland)

Capital plus Reserves 18,5 Frs.

Number of Branches 1

UBUR-UNION DE BANCOS DEL URUGUAY (Uruguay and Brazil)

Capital plus Reserves 13,5 N.P.

Deposits 188 N.P.

Number of Branches 21

MISCELLANEOUS COMPARATIVE FACTS

(Figures in Millions of Pesetas)

	1977	1976	%
Number of Employees	2,431	2,240	8.53
Number of Shareholders	6,758	6,227	8.69
Total earnings	7,098	4,855	46.13
Net earnings	3,521	2,420	45.50
Earnings b. Taxes	699	323	116.41
Dividends	233	120	94.17
Net earnings/average equity	11	6.93	58.73
Net earnings/total average resources	0.72	0.47	53.19

DEVELOPMENTS OF THE LAST FIVE YEARS

(Figures in Millions of Pesetas)

Item	1977	1976	1975	1974	1973
Deposits	63,162	51,748	38,957	27,449	19,771
Equity	6,010	3,272	2,780	2,303	1,588
Discount	43,432	37,414	25,800	18,716	12,388
Loans & Credits	13,873	11,818	7,224	5,235	3,339
Net earnings	3,521	2,420	1,684	1,141	799
N.º of Branches	119	96	90	34	32

Within the Western Hemisphere's economic system, banks tend to grow and strengthen themselves through various means to be able to adequately respond to the challenges of our times. Our Banking Group, with a partner of Banco de Credito's importance, tradition and soundness, has taken a great step towards its present and future growth potential, domestically as well as internationally.

(Mr. JAIME CASTELL LASTORTAS - Chairman)

(Mr. CLAUDIO BOADA VILLALONGA - Vice-chairman and Chief Executive Officer - Chairman of Prodinsa Holding Co.)

The forecast results of the Branch Expansion Program implemented during the last years are clearly apparent in the Income Statement of 1977 and the 45% increase in total earnings before taxes, compared with the previous year's \$32 million, undoubtedly evidence this.

(Mr. FRANCISCO LUIS GAMON BOLDOBA - Managing Director)

A strong force in wholesale banking
Westdeutsche Landesbank

Headquarters: P.O. Box 1128, D-4000 Düsseldorf 1, Tel. 0211/82 61 - Frankfurt Office: Tel. 0611/257 91

Branches: London, Tel. 0336141; New York, Tel. 754-9800; Tokyo, Tel. 218-0581

Subsidiaries: WestLB International S.A., Luxembourg, Tel. 454-93; WestLB Asia Limited, Hong Kong, Tel. 5-259206

Participations: Banque Franco-Allemande S.A., Paris, Tel. 359-0105; Banco da Bahia Investimento S.A., Rio de Janeiro, Tel. 253-9823

STOCK EXCHANGE REPORT

Emphasis switches from leaders to secondary equities

Bargains marked highest for two months—Gilt end mixed

Account Dealing Dates

First Declar. Last Account Dealings Date Dealing Day July 10 July 21 Aug. 1 July 24 Aug. 3 Aug. 4 Aug. 15 Aug. 7 Aug. 17 Aug. 18 Aug. 20

Next time dealings may take place from 9.30 a.m. two business days earlier.

Although the undertone remained sound yesterday in industrial shares, the accent swung from the leaders to numerous secondary stocks and those thought to be the most potential take-over candidates. As a result, the number of bargains marked 450, rose to the highest since May 26.

Few sectors of the market were hindered by the Treasury's plans for dividend controls, slightly tighter than originally envisaged, but enthusiasm for leading shares became patchy at the recent FT 30-share index, up to its best at the 11 am calculation of 450.4 before closing with net 453.4 gain at 453.4.

The approaches to Bourne and Hollingsworth triggered considerable interest not only in B and H, finally 83 higher at 2009, but also in various other small stores among which Grant Bros., Moss Bros. and Waring and Gillow became prominent.

British Funds extended the recent upturn before activation of the new-month tax Exchequer, 10 points to 183.4 up 43.1, by the Government's decree. H's assertion of control tended to dampen interest, particularly for the shorter maturities which reacted prior to steady and closing only marginally easier off balance. Frequent earlier gains of 4 among high-coupon longs were halved in sympathy. Hopes of a possible reduction in bank rates following the slightly lower rate on the week's bonds of Local Authority yearlings bonds.

Gold shares took a respite after their recent strong rise. The initially lower price of bullion prompted profit-taking and the FT 30 added 6 to 236p following Monday's announcement that its wholly-owned subsidiary, British Gypsum, is to increase its prices. Constructors' shares, following the slighty lower rate on the week's bonds of Local Authority yearlings bonds.

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Construction firms left Tunnel B and Hollingsworth 5 to the good at 374p. Y. J. Lovell added 3 to 88p and John Ising A firms 5 to 189p. Householders' Barratt Developments, 106p, and Combe, 37p, firms 3 and 3 respectively, the latter in continued response to the higher interim profits.

On initial early demand, ICI touched 395p, but later reverted to its overnight level of 391p.

Similarly, Fisons closed unchanged on the day at 365p after 360p. William Ranson encountered a renewed American inquiry and most shares closed above the worst.

Investment currency rates continued to fall. Further offerings from arbitrage sources, released from their overseas shares, found buyers extremely reluctant in view of the current rate of sterling and the premium reacted to 98 per cent before trade became better balanced. Finally, the rate recovered to 99 per cent for a net loss of 32 points more. Yesterday's SE conversion factor was 0.6788 (0.6589).

Activity in Traded Options diminished considerably from Monday's sizeable total of 985, the number of contracts completed fell to a modest 465. Grand Met.

recorded 100 of these followed by Fashions, 107p, and Wallis, 197p, cash takeover bid for Bushell's able trade. H. Perry recorded an

option on ICI's 84, and Cons. Gold's 67.

NatWest easier

Around 4 up immediately in front of the interim results, NatWest turned easier on the uninspiring first-half profits to close 5 lower on balance at 273p. The other major clearing Banks reacted in sympathy with Barclays, the next to report on Thursday, finishing 2 harder at 330p, after 323p, while Midland reporting a day later, closed at the overnight level of 355p, after 372p. Elsewhere, Grindlays rose 3 to 123p in response to the sharply higher half-yearly profits. Foreign issues eased in sympathy with a fresh relapse in the investment currency premium. Algemene fell 6 to 260p and Forward Technology, 135p. Racial Electronics fell 6 to 260p despite the optimistic tone of the full report while Rotafax

rose 4 to 58p on speculation generated by news of the death of the chairman Mr. Jack Bowthorpe, Ward and Goldstone picked up a like amount at 88p on further consideration of the results, while similar improvements were recorded in Chloride, 118p, and Forward Technology, 135p.

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High Low Stock Price Div. Net Div. Yrs. % Div. Yrs. % Div. Yrs. %

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High	Low	Stock	Price	Div.	Net	Div. %	Div. Yrs. %	Div. Yrs. %	Div. Yrs. %
99	98	Exch. 5pc 75-76	99.4	1.3	5.04	9.21			
105	101	Treasury 5pc 78-79	101.1	1.3	7.36	7.93			
97	93	Treasury 5pc 79-80	97.4	1.3	7.89	8.21			
107	104	Treasury 5pc 79-80	104.1	1.3	8.43	8.78			
97	93	Electric 5pc 78-79	95.1	1.3	8.65	8.77			
103	98	Electric 5pc 79-80	100.1	1.3	9.17	9.54			
102	97	Electric 5pc 79-80	100.1	1.3	9.17	9.54			
97	93	Electric 5pc 78-79	95.1	1.3	9.17	9.54			
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Canadian transfer surprises market

BY ERIC SHORT

THE EEC's largest mutual life company, Standard Life Assurance, is to transfer its Canadian business to Manufacturers Life Insurance in a deal involving C\$1.5bn (£690m) assets. Standard Life will, however, receive no payment from the Canadian company.

The move ends 150 years of Standard Life in Canada, and has taken the market by surprise, despite problems known to be facing some life companies operating in Quebec. Standard Life was based in Montreal.

Mr. David Donald, general manager and company secretary, said yesterday that difficulties arising from Quebec law were only one of the reasons Standard Life was quitting Canada.

The Canadian business portfolio was out of balance following the rapid expansion of company pension business. An expansion of the individual life business to correct this had proved difficult, said Mr. Donald.

He pointed out that the variety of regulation governing life assurance operations in different countries had made it difficult for the company to maintain

ULTRAMAR, the London-based oil group, is negotiating to buy Shell subsidiary Canadian Fuel Marketers at an estimated cost of £25m to £30m. The deal will be subject to the agreement of the Treasury, the Bank of England and the Canadian Foreign Investment Review Agency. Page 16

French air controllers step up disruption

BY MICHAEL DONNE, IN LONDON, AND ROBERT MAUTHNER, IN PARIS

A MAJOR disruption of air affected flights passing from services throughout Europe seems certain this weekend, following a decision in Paris yesterday by all French air traffic controllers to work to rule nationwide from Friday in support of a claim for better pay and conditions.

The long delays and disruptions to flights in the past two weeks, stemming from the work-to-rule by the controllers in the Bordeaux "flight information region" through which air-craft pass to and from Spain, North Africa and the Western Mediterranean, will become worse as they will now be joined by numbers likely to be allowed this weekend, but the fact that Bordeaux is being joined by Paris, Brest and Aix-en-Provence (Marseille) regions, covering the whole of France.

This means that not only flights to and from Paris but also those passing across Northern France and from Central Europe, the Eastern Mediterranean, the Middle East and beyond will be whether to repeat their action.

There is little the UK Civil Aviation Authority, airlines or holiday organisers can do to help passengers. Last weekend, airport authorities brought in extra catering and seating at airports out of the UK alone, long delays are likely as the French controllers limit the number of flights they permit per hour through their air-space.

Similar efforts will be made this weekend to make life more tolerable for those leaving the UK for European and Mediterranean destinations. Transatlantic flights, which are handled by the London, Scottish, Shannon and "Shanwick" Oceanic control regions, will not be affected. Nor

But UK internal flights, airline and tour operators are crossing that passengers expect of them for their flights as usual, just in case they are lucky enough to get a "slot" from the French controllers.

The work-to-rule is to begin at 05.00 GMT on Friday and will continue until Monday morning.

The controllers will meet again from the French controllers, enabling their aircraft to leave either on or near the scheduled time.

Britain put under pressure in fishing policy deadlock

BY MARGARET VAN HATTEM

BRUSSELS, July 25.

WEST GERMANY has begun a campaign to push Britain into line with its eight EEC partners in the deadlocked negotiations for a common fisheries policy.

Though internal Community policy was not on the agenda of the Council of Fisheries Ministers, there was little doubt over the aim of the German attempt to bring in majority voting, and push through measures over-riding British opposition.

After the meeting Herr Josef Erhl, the German Fisheries Minister who was acting for the first time as council president, said if Britain continued to block "fundamental decisions in fisheries policy," the matter should be referred to heads of EEC governments due to meet in December.

"If the President of the Commission (Mr. Roy Jenkins) wants to go to member governments on this issue, he will have my entire support," he added. "It is time for a political decision."

The question of majority voting, which dominated this side of the context of the fisheries week's meeting, is provided for policy as a whole.

Though none of the measures agreed this week is major—they include relatively small allocations of EEC funds for policing Irish and Danish waters and for the extension of temporary arrangements with third countries—the Germans and other delegations regard this as an important step towards breaking down the British position.

But since Community institutions go into recess during the August and the next Council meeting is scheduled for late September, Britain has two months' breathing space.

The UK also appears to have escaped censure—at least temporarily—over the unilateral conservation measures announced last month, including a ban on herring fishing off most of the west coast of Scotland and an extension of the Norway port-buoy area, where industrial fishing is now banned.

Manufacturers Life has recently expanded its business outside Canada and was seeking means of reinforcing its home operations, particularly in Quebec, where its coverage is weak. Under the terms of transfer, Standard Life policyholders have their bonus rates guaranteed for the next five years on 1978 scales. The staff and agents of Standard Life are guaranteed employment for two years, subject to satisfactory performance.

The transfer of C\$1.5bn assets is sufficient to cover the existing liabilities together with the bonus guarantees. This will leave C\$200m of surplus assets which Standard Life is retaining for its UK and Republic of Ireland policyholders. Mr. Donald said this represented a reasonable return on the C\$50m the company invested in Canada 20 years ago. He reaffirmed that the company was still growing and added that there were excellent opportunities for expansion in the UK.

Mr. Sydney Jackson, president of Manufacturers Life, described the deal as an ideal means for his company to expand in Canada. Its organization in Quebec was almost completely Francophone and the company fully complied with the language legislation. But he warned that the desired level of integration of the two operations would take at least five years.

NatWest margins eroded

BY CHRISTINE MOIR

AN INCREASE in volume largely outside the domestic banking field, and a technical reduction in provisions against bad debts, enabled National Westminster Bank to offset increased costs and eroded margins in the first six months of the year.

Yesterday, the bank announced pre-tax profits of £108.6m, which were within a whisker of the figure for the comparable period last year, though they represented a 15 per cent drop from the second half.

Last week, Lloyds Bank reported figures reflecting a 15 per cent drop from the first six months of last year.

The Stock Market at first welcomed National Westminster's news but by the end of the day

the share price had slid back to 273p, a net 5p fall on the day.

He emphasised that the £15m related to the improved position regarding provisions this year was still at a "disappointingly low level".

Mr. Leigh-Pemberton would not predict profits for the year although he expected a "modest benefit" from the increases in banking charges which have applied since the beginning of the month.

Yesterday, the bank announced pre-tax profits of £108.6m, which were within a whisker of the figure for the comparable period last year, though they represented a 15 per cent drop from the second half.

The group had no worries over its shipping loans and its property loan portfolio was also reducing steadily, he said.

Trading profits were £90m compared with £96m for the period to June 1977. Although profits from international and

the share price had slid back to 273p, a net 5p fall on the day.

The pre-tax figures included a £15m credit related to provisions against bad debts. Mr. Robert Leigh-Pemberton, the chairman, explained that this arose because the level of actual provisions needed was less than the total allowed for, based on a five-year rolling average.

Although lending to UK manufacturing companies had begun to increase slightly, actual utilisation by companies of their loan facilities was still at a "disappointingly low level".

Mr. Leigh-Pemberton would not predict profits for the year although he expected a "modest benefit" from the increases in banking charges which have applied since the beginning of the month.

Leyland corruption trivial—Ryder

FINANCIAL TIMES REPORTER

CASES of corrupt payments at British Leyland were roundly condemned by Lord Ryder, former chairman of the National Enterprise Board, when he investigated claims that the company operated a "slush fund", he told a London court yesterday.

However, they were few in number and trivial. He discovered no evidence to uphold the allegation that millions of pounds were being paid in bribes.

Lord Ryder, who prepared a report for the Government after allegations of bribery by British Leyland, had told the Old Bailey jury at an earlier stage in the trial that no "slush fund" was operated.

Recalled to the witness box yesterday, he said: "I sense the suggestion that this investigation was not thorough. I think this report makes it abundantly clear that we went to extremes of nit-picking."

He stressed that in preparing the report he had been unable to find evidence to substantiate the allegation of "mythical millions of pounds" being paid in bribes.

However, it was recommended that some minor items required further investigation. There were four or five, all comparatively trivial, which he had not been able to trace "right down to the bottom."

Mr. William Howard, QC, defending, asked: "You told this jury: 'We found no evidence of corrupt practices.' Do you adhere to that answer or do you wish to change it?"

Lord Ryder replied: "We found no cases of corrupt prac-

tices in that report." He added: Daily Mail.

Lord Howard asked Lord Ryder what he, as a businessman, understood to be "corrupt" further to the investigation of these comparatively trivial cases. Lord Ryder replied: "If an agent or representative says he is being corrupt, payments, we must operate on a 75 per cent discount and 100 per cent and the company agrees that this is the subject of the trial, Lord Ryder said that there was not a word of truth in it."

It would be different if he wanted 24 per cent extra "to grease the palm of a government official." The company would be engaged in corrupt practices if it knowingly supplied the agent with money to do such a thing.

Mr. Howard: "You did not investigate commission payments to people who were not public servants or shareholders of public

Continued from Page 1

Banking Bill

to 75 per cent of the first £10,000 of any deposit.

The Government has limited the compensation offered in order to retain an incentive for depositors to exercise prudence in investing their money.

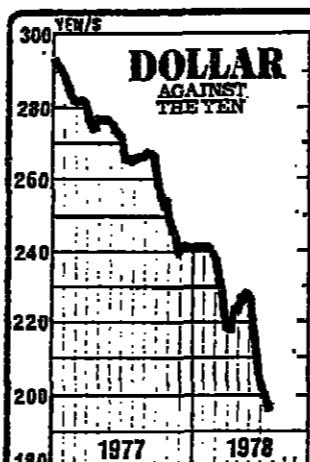
The Government is hoping that it will be possible to bring the new legislation, which follows the outline White Paper published nearly two years ago, forward during the next Parliamentary session. This, however, is clearly subject to the availability of time as well as to the timing of a general election.

Under the licensing provisions

societies are excepted from the rules although further discussions are being held about the arrangements needed to bring them within the Common Market regulations.

The Bill sets up a two-tier structure. Recognised banks would be exempted from the licensing provisions and allowed to use the name "bank". Other institutions, of which it is thought there could be about 200 to 300, would require licences from the Bank. Decisions by the Bank would be subject to appeal.

The Government has invited comments on the proposals, and it is likely that the banks and building societies will be unaffected except for preference shares. Net payments in these cases have been grossed up at the new rate before calculating the yields.



\$ again falls against yen

By Peter Riddell,
Economics Correspondent

THE DOLLAR again fell sharply against the Japanese yen yesterday but recovered some of the ground lost on Monday against European currencies.

The main weakness was again at the start in Tokyo. The dollar slipped to a new low of Y195.30 before closing at Y195.52 for a fall on the day of nearly Y3.5.

Trading was heavy as dealers reported concern ahead of the US. trade figures, due today.

The dollar was somewhat

stronger when European markets opened, although it eased again in New York trading following speculation about the OECD report on the US. economy.

The U.S. currency rose to 2.0550 against the D-mark before closing at DM2.0465, only fractionally higher than

on Monday.

These fluctuations were

reflected in the bullion market

where the gold price at one stage fell to \$193.20 before picking up in response to the late weakness of the dollar to close \$1 down on the day at \$194.

Sterling, which had been

particularly strong on Monday,

eased slightly yesterday to

10 points down at £1.9265, after a high of £1.9330.

The trade-weighted index

closed 0.2 down at £2.68.

The recent strong performance of sterling is continuing to boost gilt-edged prices and there were increases of 1 in long-dated stock. The authorities activated the near-medium tap, Exchequer 10 per cent, 1983, and the market interpreted this as an indication of a desire to restrain prices for the moment.

Consequently speculation

arose as to whether a cut in Minimum Lending Rate this

week had died down.

A new long tap stock to

replace the one exhausted on Monday is expected to be announced on Friday.

The chairman now hoped, however, that margins had bottomed out.

Although lending to UK manu-

facturing companies had begun

to increase slightly, actual utili-

zation by companies of their loan

facilities was still at a "disappointingly low level".

Mr. Leigh-Pemberton would

not predict profits for the year

although he expected a "modest benefit" from the increases in

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the month.

Lord Ryder said that there was not a word of truth in it.

At no time under any circum-

stances had he written, caused it

to be written or suggested that

such a letter be written.

Lord Ryder agreed that he

had been investigating the truth

or otherwise of allegations made

in the Daily Mail.

The trial was adjourned until

today when Lord Ryder will

continue his evidence.

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